Center for Women's Leadership

> Forging the Path: Supporting Women in Elected Leadership Women's Caucus of the League of Oregon Cities Conference Thursday, April 25, 2024, 2:00-3:00 pm

Presenters

Jessica Mole Heilman Director, Center for Women's Leadership Portland State University jmole@pdx.edu Vicki Reitenauer Faculty Co-Director, Center for Women's Leadership Portland State University vicr@pdx.edu

Session Overview

- Introductions and survey themes
- 'Improvisatory leadership,' in your own words from the surveys...
 - $^{\circ}$ relational
 - collaborative
 - emergent
 - grounded in continuous learning and growth
- Individual reflection. Use any/all of the following prompts as a starting place for your improvisatory leadership story:
 - Think about an example of your improvisatory leadership:
 - What is/was the situation? How did you act to provide leadership in the situation?
 - In what ways do the situation and your choices within it reflect one or more of the characteristics of improvisatory leadership?
 - What happened as a result of your actions in this situation? What did you learn from your experience? How have you used and/or might you use that learning?
 - Consider a current situation you're experiencing in which leadership is lacking:
 - What is the situation? What are the challenges within it, and your position(ality) relative to it?
 - Drawing on the characteristics of improvisatory leadership, consider different actions you might take within this situation to provide the leadership you perceive as lacking.
 - What will you commit to doing in this situation as an improvisatory leader?

Small group sharing of our improvisatory leadership stories and follow-on small group discussion

Large group discussion and closing



What is Improvisatory Leadership? Leadership done or performed without having been planned exactly.

Words of Wisdom

- Audre Lorde: "There is no thing as a single-issue struggle because we do not live single-issue lives...Our struggles are particular, but we are not alone." (from "Learning from the 1960s")
- Grace Lee Boggs: "Our challenge...is to deepen the commonalities and the bonds between us, while at the same time continuing to address the issues within our local communities [through struggles] that not only say 'No' to the existing power structure but also empower our constituencies to embrace the power within each of us to create the world anew." (from The Next American Revolution: Sustainable Activism for the 21st Century)
- Margaret Wheatley: "The energy now spent on self-protection can be converted into positive energy if we're willing to encounter reality and see it clearly. Facing reality is an empowering act - it can liberate our mind and heart to discern how best to use our power and influence in service for this time." (from Who Do We Choose to Be?: Facing Reality, Claiming Leadership, Restoring Sanity)
- adrienne maree brown identifies these principles of what they've named "emergent strategy":
 - Small is good/small is all. (The large is a reflection of the small.)
 - Change is constant. (Be like water.)
 - There is always enough time for the right work.
 - There is a conversation in the room that only these people at this moment can have. Find it.
 - Never a failure, always a lesson.
 - Trust the people. (If you trust the people, they become trustworthy.)
 - Move at the speed of trust. Focus on critical connections more than critical mass. Build the resilience by
 - building the relationships.
 - Less prep, more presence.
 - What you pay attention to grows. (Emergent Strategy, pp. 41-42)